Dairy Farm Operating Trends

December 31, 2008



MOORE STEPHENS WURTH FRAZER AND TORBET, LLP

Certified Public Accountants and Consultants

Creating New Horizons By Building Relationships and Exceeding Expectations

To Our Valued Clients and Other Friends in the Dairy Industry

The following pages contain the Moore Stephens Wurth Frazer and Torbet, LLP's Dairy Farm Operating Trends for the year ended December 31, 2008.

The data is compiled from dairy operations in Southern California, the San Joaquin Valley, Kern County, Arizona, Idaho, New Mexico and the Panhandle with a combined milk production of over 5 billion pounds and more than 245,000 head of mature cows in the current year.

This report includes a comparison of the results in the regions listed above for the year ended December 31, 2008 both on a "per hundredweight of milk" basis and on a "per head" basis. Also included are selected financial ratios and other information for the period.

This publication is designed as a reference tool and a management aid for dairy farm managers and advisors. Moore Stephens Wurth Frazer and Torbet, LLP believes the information to be reliable, but is not responsible for errors in reported source information.

Our publication continues to be recognized as the top industry source for relevant dairy statistics. This report is provided to and widely utilized by dairy farmers, lending institutions, universities, colleges and other agribusiness industries.

We appreciate all of your past and present support and thank you for your continued reliance on Moore Stephens Wurth Frazer and Torbet, LLP. If you have any comments or questions, please contact Sharon A. Davis or Tim Gulling at our City of Industry office at (909) 594-2713 and Bob Matlick or Mike Edwards at our Visalia office at (559) 732-4135.

For more information regarding our firm, our Agribusiness department and our publication, please visit our website at www.mswft.com.

Sincerely,

Moore Stephens Worth Frager and Torbet LLP

MOORE STEPHENS WURTH FRAZER AND TORBET, LLP Certified Public Accountants and Consultants

April 2009

DAIRY FARM OPERATING TRENDS

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Comparative Net Income (Loss) By Region:

Milk prices decreased dramatically in 2008 resulting in net losses for all regions below. In addition, feed costs, fuel and most other operating costs rose during 2008.

daho	\$ 351	(462)
<u> </u>	↔	↔
izona	\$ 86	(808)
Ā	↔	\$
Kern County	(45)	(871)
ΥĞ	↔	↔
San Joaquin Valley	(152)	(868)
San V	s	₩
Southern California	(333)	(606)
So	₩	s
Net income (loss) per head:	2008	Change

\$ 209 \$ 542 \$ (333)

Mexico \$ 214 689 \$ (475)

Comparative Feed Cost By Region:

Feed costs continued their rapid price increase brought on by domestic and global competition for these finitely produced commodities, rising fuel costs and the value of the dollar falling world wide also contributed to the increased feed costs.

	Panhandle	\$ 1,644	1,285	\$ 326
New	Mexico	\$ 1,812	1,451	\$ 361
	Idaho	\$ 2,030	1,663	\$ 367
	Arizona	\$ 1,853	1,622	\$ 231
Kern	County	\$ 2,114	1,564	\$ 220
San Joaquin				
Southern	ı		ļ	
Feed cost	er head:	3008	200	Change

Comparative Production By Region:

Milk production per cow increased in San Joaquin Valley, Kern County, New Mexico and the Panhandle, while decreasing in Southern California, Arizona and Idaho.

=	Fannandle 59.9	58.6	1.3
New Y	Mexico 66.0	64.5	1.5
1	10ano 70.2	76.5	(6.3)
	Arizona 65.3	72.4	(7.1)
Kern	County 67.2	65.8	4 .
San Joaquin	valley 70.5	0.69	1.5
Southern	California 66.1	66.4	(0.3)
Lbs. per milk	cow per day 2008	2007	Change

Herd Turnover Rate By Region:

Herd turnover rates increased in all regions in 2008, except in Arizona and the Panhandle, where it decreased.

Panhandle	23.6%	27.1%	-3.5%
New Mexico	33.5%	31.4%	2.1%
Idaho	33.9%	31.9%	2.0%
Arizona	32.7%	35.7%	-3.0%
Kern County	34.5%	29.5%	2.0%
San Joaquin Valley	36.1%	31.2%	4.9%
Southern California	35.7%	30.3%	5.4%
	2008	2007	Change

Average Cost of Replacement Per Head By Region:

The cost of replacements increased in most areas during 2008, with the exception of San Joaquin Valley, Kern County and New Mexico.

Panhandle	\$ 1,825	\$
New Mexico	\$ 1,603 2,050	\$ (447)
Idaho	\$ 1,655 1,358	\$ 297
Arizona	2,187	271
	\$ - \$ 1,869	**
San Joaquin Valley	\$ 1,847 2,088	\$ (241)
Southern California	\$ 2,350	\$ 336
	2008 2007	Change

CONDENSED STATEMENT OF DAIRY FARM INCOME AND COSTS

COMPARISON BY AREA FOR THE YEAR ENDED DECEMBER 31, 2008 (BASED ON AVERAGE AMOUNTS PER HEAD)

	Southern California		San Joaquin Valley			Kern County
Income:						
Milk sales	\$	3,508	\$	3,677	\$	3,496
Calves and other		60		32		28
Total income	\$	3,568	\$	3,709	\$	3,524
Cost of operations: Feed:						
Grain	\$	1,492	\$	1,492	\$	1,411
Hay and other		686		558	·	703
Total feed	\$	2,178	\$	2,050	\$	2,114
Labor, (including fringe costs)	\$	388	\$	337	\$	276
Herd replacement costs	\$	325	\$	260	\$	251
Other costs:						
Milk hauling	\$	88	\$	69	\$	71
State and association charges	T	38	•	67	T	51
Veterinary, breeding, testing, etc.		72		122		57
Supplies		122		134		102
Repairs and maintenance		144		133		102
Utilities		71		79		72
Occupancy costs		117		141		110
Depreciation - equipment		36		78		67
Interest		129		151		105
Miscellaneous		193		240		191
Total other costs	\$	1,010	\$	1,214	\$	928
Total cost of operations	\$	3,901	\$	3,861	\$	3,569
Net income (loss)	\$	(333)	\$	(152)	\$	(45)

,	Arizona		ldaho		w Mexico	exico Panhandle)	Your December 31, 2008 Amounts
\$	3,702 63	\$	4,046 42	\$	3,526 57	\$	3,522 18	\$	
\$	3,765	\$	4,088	\$	3,583	\$	3,540	\$	
\$	1,289 564	\$	1,310 720	\$	1,330 482	\$	1,150 493	\$	
\$	1,853	\$	2,030	\$	1,812	\$	1,643	\$	
\$	322	\$	366	\$	310	\$	327	\$	
\$	351	\$	259	\$	236	\$	315	\$	
\$	78 120 81 148 115 81 109 57 202 162	\$	68 62 89 168 151 50 97 83 133 181	\$	147 76 77 102 116 59 79 58 98 199	\$	141 59 78 127 88 49 123 62 157 161	\$	
\$	1,153	\$	1,082	\$	1,011	\$	1,045	\$	
\$	3,679	\$	3,737	\$	3,369	\$	3,330	\$	
\$	86	\$	351	\$	214	\$	210	\$	

CONDENSED STATEMENT OF DAIRY FARM INCOME AND COSTS

COMPARISON BY AREA FOR THE YEAR ENDED DECEMBER 31, 2008 (BASED ON AVERAGE AMOUNTS PER HUNDREDWEIGHT OF MILK)

Calves and other 0.28 0.14 0. Total income \$ 17.50 \$ 16.98 \$ 17.50 Cost of operations: Feed: Grain \$ 7.33 \$ 6.83 \$ 7.50 Hay and other 3.36 2.55 3.30 Total feed \$ 10.69 \$ 9.38 \$ 10.54 Labor, (including fringe costs) \$ 1.90 \$ 1.54 \$ 1.54 Herd replacement costs \$ 1.60 \$ 1.19 \$ 1.54 Other costs: Milk hauling \$ 0.43 \$ 0.31 \$ 0 State and association charges 0.19 0.30 0 Veterinary, breeding, testing, etc. 0.35 0.56 0 Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Miscellaneous 0.93 1.09			Southern California	Sa	n Joaquin Valley		Kern County	
Calves and other 0.28 0.14 0. Total income \$ 17.50 \$ 16.98 \$ 17.50 Cost of operations: Feed: Grain \$ 7.33 \$ 6.83 \$ 7.50 Hay and other 3.36 2.55 3.30 Total feed \$ 10.69 \$ 9.38 \$ 10.50 Labor, (including fringe costs) \$ 1.90 \$ 1.54 \$ 1.50 Herd replacement costs \$ 1.60 \$ 1.19 \$ 1.50 Other costs: Milk hauling \$ 0.43 \$ 0.31 \$ 0 State and association charges 0.19 0.30 0 Veterinary, breeding, testing, etc. 0.35 0.56 0 Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69	Income:							
Total income \$ 17.50 \$ 16.98 \$ 17.50 Cost of operations: Feed: \$ 7.33 \$ 6.83 \$ 7.50 Grain \$ 7.33 \$ 6.83 \$ 7.50 Hay and other 3.36 2.55 3.50 Total feed \$ 10.69 \$ 9.38 \$ 10.50 Labor, (including fringe costs) \$ 1.90 \$ 1.54 \$ 1.54 Herd replacement costs \$ 1.60 \$ 1.19 \$ 1.54 Other costs: \$ 0.43 \$ 0.31 \$ 0 Milk hauling \$ 0.43 \$ 0.31 \$ 0 State and association charges 0.19 0.30 0 Veterinary, breeding, testing, etc. 0.35 0.56 0 Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 <td< td=""><td>Milk sales</td><td>\$</td><td>17.22</td><td>\$</td><td>16.84</td><td>\$</td><td>17.37</td></td<>	Milk sales	\$	17.22	\$	16.84	\$	17.37	
Cost of operations: Feed: Grain \$ 7.33 \$ 6.83 \$ 7.4 Hay and other 3.36 2.55 3.3 Total feed \$ 10.69 \$ 9.38 \$ 10.4 Labor, (including fringe costs) \$ 1.90 \$ 1.54 \$ 1.54 Herd replacement costs \$ 1.60 \$ 1.19 \$ 1.54 Other costs: \$ 0.43 \$ 0.31 \$ 0 Milk hauling \$ 0.43 \$ 0.31 \$ 0 State and association charges 0.19 0.30 0 Veterinary, breeding, testing, etc. 0.35 0.56 0 Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0	Calves and other		0.28		0.14		0.14	
Feed: Grain \$ 7.33 \$ 6.83 \$ 7.4 Hay and other 3.36 2.55 3.4 Total feed \$ 10.69 \$ 9.38 \$ 10.4 Labor, (including fringe costs) \$ 1.90 \$ 1.54 \$ 1.54 Herd replacement costs \$ 1.60 \$ 1.19 \$ 1.54 Other costs: Wilk hauling \$ 0.43 \$ 0.31 \$ 0.31 Milk hauling \$ 0.43 \$ 0.31 \$ 0.30 0.30 Veterinary, breeding, testing, etc. 0.35 0.56 0.56 0.0 Supplies 0.60 0.61 0 0.61 0 Repairs and maintenance 0.72 0.61 0 0 Utilities 0.35 0.36 0 0 Occupancy costs 0.58 0.64 0 0 Depreciation - equipment 0.17 0.35 0 0 Interest 0.63 0.69 0 0 Miscellaneous 0.93 1.09 0	Total income	\$	17.50	\$	16.98	\$	17.51	
Feed: Grain \$ 7.33 \$ 6.83 \$ 7.4 Hay and other 3.36 2.55 3.4 Total feed \$ 10.69 \$ 9.38 \$ 10.4 Labor, (including fringe costs) \$ 1.90 \$ 1.54 \$ 1.54 Herd replacement costs \$ 1.60 \$ 1.19 \$ 1.54 Other costs: Wilk hauling \$ 0.43 \$ 0.31 \$ 0.31 Milk hauling \$ 0.43 \$ 0.31 \$ 0.30 0.30 Veterinary, breeding, testing, etc. 0.35 0.56 0.56 0.0 Supplies 0.60 0.61 0 0.61 0 Repairs and maintenance 0.72 0.61 0 0 Utilities 0.35 0.36 0 0 Occupancy costs 0.58 0.64 0 0 Depreciation - equipment 0.17 0.35 0 0 Interest 0.63 0.69 0 0 Miscellaneous 0.93 1.09 0	Cost of operations:							
Hay and other 3.36 2.55 3.4 Total feed \$ 10.69 \$ 9.38 \$ 10.5 Labor, (including fringe costs) \$ 1.90 \$ 1.54 \$ 1.5 Herd replacement costs \$ 1.60 \$ 1.19 \$ 1.5 Other costs:	•							
Total feed \$ 10.69 \$ 9.38 \$ 10.69 Labor, (including fringe costs) \$ 1.90 \$ 1.54 \$ 1.54 Herd replacement costs \$ 1.60 \$ 1.19 \$ 1.54 Other costs: State and association charges \$ 0.43 \$ 0.31 \$ 0.31 Milk hauling \$ 0.43 \$ 0.31 \$ 0.30 \$ 0.30 Veterinary, breeding, testing, etc. 0.35 0.56 0.56 0.56 Supplies 0.60 0.61 0 0.61 0 Repairs and maintenance 0.72 0.61 0 0 0 Utilities 0.35 0.36 0 <t< td=""><td>Grain</td><td>\$</td><td>7.33</td><td>\$</td><td>6.83</td><td>\$</td><td>7.01</td></t<>	Grain	\$	7.33	\$	6.83	\$	7.01	
Labor, (including fringe costs) \$ 1.90 \$ 1.54 \$ 1.54 Herd replacement costs \$ 1.60 \$ 1.19 \$ 1.52 Other costs: \$ 0.43 \$ 0.31 \$ 0.31 Milk hauling \$ 0.43 \$ 0.31 \$ 0.30 State and association charges 0.19 0.30 0 Veterinary, breeding, testing, etc. 0.35 0.56 0 Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0	Hay and other		3.36		2.55		3.49	
Labor, (including fringe costs) \$ 1.90 \$ 1.54 \$ 1.54 Herd replacement costs \$ 1.60 \$ 1.19 \$ 1.52 Other costs: \$ 0.43 \$ 0.31 \$ 0.31 Milk hauling \$ 0.43 \$ 0.31 \$ 0.30 State and association charges 0.19 0.30 0 Veterinary, breeding, testing, etc. 0.35 0.56 0 Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0	Total feed	\$	10.69	\$	9.38	\$	10.50	
Herd replacement costs \$ 1.60 \$ 1.19 \$ 1.50				·		•		
Other costs: Milk hauling \$ 0.43 \$ 0.31 \$ 0 State and association charges 0.19 0.30 0 Veterinary, breeding, testing, etc. 0.35 0.56 0 Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0	Labor, (including fringe costs)	\$	1.90	\$	1.54	\$	1.36	
Milk hauling \$ 0.43 \$ 0.31 \$ 0 State and association charges 0.19 0.30 0 Veterinary, breeding, testing, etc. 0.35 0.56 0 Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0	Herd replacement costs	\$	1.60	\$	1.19	\$	1.25	
Milk hauling \$ 0.43 \$ 0.31 \$ 0 State and association charges 0.19 0.30 0 Veterinary, breeding, testing, etc. 0.35 0.56 0 Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0	Other costs:							
State and association charges 0.19 0.30 0 Veterinary, breeding, testing, etc. 0.35 0.56 0 Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0		\$	0.43	\$	0.31	\$	0.35	
Veterinary, breeding, testing, etc. 0.35 0.56 0 Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0	<u> </u>	Ψ		Ψ		Ψ	0.25	
Supplies 0.60 0.61 0 Repairs and maintenance 0.72 0.61 0 Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0							0.29	
Utilities 0.35 0.36 0 Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0			0.60		0.61		0.50	
Occupancy costs 0.58 0.64 0 Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0	Repairs and maintenance		0.72		0.61		0.51	
Depreciation - equipment 0.17 0.35 0 Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0	Utilities		0.35		0.36		0.36	
Interest 0.63 0.69 0 Miscellaneous 0.93 1.09 0	•						0.55	
Miscellaneous 0.93 1.09 0							0.34	
							0.52	
	Miscellaneous		0.93		1.09		0.93	
Total other costs \$ 4.95 \$ 5.52 \$ 4.00	Total other costs	\$	4.95	\$	5.52	\$	4.60	
Total cost of operations \$ 19.14 \$ 17.63 \$ 17.	Total cost of operations	\$	19.14	\$	17.63	\$	17.71	
Net income (loss) \$ (1.64) \$ (0.65) \$ (0.55)	Net income (loss)	\$	(1.64)	\$	(0.65)	\$	(0.20)	

,	Arizona		Idaho		New Mexico		Panhandle		Your December 31, 2008 Amounts
\$	18.11 0.30	\$	18.15 0.18	\$	17.92 0.29	\$	19.11 0.09	\$	
\$	18.41	\$	18.33	\$	18.21	\$	19.20	\$	
\$	6.31	\$	5.87	\$	6.76	\$	6.24	\$	
	2.76		3.22		2.46		2.67		
\$	9.07	\$	9.09	\$	9.22	\$	8.91	\$	
\$	1.59	\$	1.65	\$	1.58	\$	1.77	\$	
\$	1.72	\$	1.16	\$	1.20	\$	1.71	\$	
\$	0.38 0.59	\$	0.31 0.28	\$	0.75 0.38	\$	0.77 0.32	\$	
	0.40		0.39		0.39		0.41		
	0.72		0.75		0.52		0.69		
	0.56		0.67		0.59		0.48		
	0.40 0.53		0.23 0.44		0.30 0.40		0.27 0.66		
	0.33		0.44		0.40		0.34		
	0.98		0.60		0.50		0.85		
	0.80		0.81		0.99		0.90		
\$	5.64	\$	4.85	\$	5.11	\$	5.69	\$	
\$	18.02	\$	16.75	\$	17.11	\$	18.08	\$	
\$	0.39	\$	1.58	\$	1.10	\$	1.12	\$	

SUMMARY OF FINANCIAL STATISTICS

COMPARISON BY AREA FOR THE YEAR ENDED DECEMBER 31, 2008

	Southern California	San Joaquin Valley	Kern County
1. Current Ratio	0.60:1	1.25:1	1.84:1
2. Debt Per Cow	\$ 1,291	\$ 1,581	\$ 1,966
3. Debt to Equity Ratio	1.98:1	1.30:1	1.01:1
4. Return on Total Assets	-6.9%	-2.4%	-0.6%

- 1. The current ratio represents current assets divided by current liabilities.
- 2. Debt per cow equals the total long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Debt to equity ratio represents total debt divided by total equity.
- 4. The return on total assets represents the net income divided by the total assets, stated at cost.

Arizona	ldaho	New Mexico	Panhandle	Your 2008 Results
0.48:1	1.45:1	1.22:1	0.83:1	
\$ 2,476	\$ 1,792	\$ 1,027	\$ 1,930	
2.44:1	1.34:1	1.08:1	2.13:1	
0.9%	5.5%	4.0%	3.3%	

CONDENSED STATEMENT OF DAIRY FARM INCOME AND COSTS

FOR THE YEARS ENDED DECEMBER 31, 2008, 2007, AND 2006 SOUTHERN CALIFORNIA (BASED ON AVERAGE AMOUNTS)

D	0	ш		Λ	П
_	Т.	п	_	4	IJ

2008		2007		2006
\$ 3,508 60	\$	3,795 49	\$	2,595 101
\$ 3,568	\$	3,844	\$	2,696
\$ 1,492 686	\$	1,137 574	\$	1,052 413
\$ 2,178	\$	1,711	\$	1,465
\$ 388	\$	377	\$	397
\$ 325	\$	255	\$	221
\$ 88 38 72 122 144 71 117 36 129 193	\$	83 39 66 111 128 70 127 30 156 115	\$	84 40 70 111 112 71 143 32 142 110
\$ 1,010	\$	925	\$	915
\$ 3,901	\$	3,268	\$	2,998
\$ (333)	\$	576	\$	(302)
\$ \$ \$ \$ \$ \$ \$	\$ 3,508 60 \$ 3,568 \$ 1,492 686 \$ 2,178 \$ 388 \$ 325 \$ 88 72 122 144 71 117 36 129 193 \$ 1,010 \$ 3,901	\$ 3,508 \$ 60 \$ \$ 3,568 \$ \$ \$ \$ 3,568 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 3,508 \$ 3,795 49 \$ 3,568 \$ 3,844 \$ 1,492 \$ 1,137 686 574 \$ 2,178 \$ 1,711 \$ 388 \$ 377 \$ 325 \$ 255 \$ 88 \$ 83 39 72 66 122 111 144 128 71 70 117 127 36 30 129 156 193 115 \$ 1,010 \$ 925 \$ 3,901 \$ 3,268	\$ 3,508 \$ 3,795 \$ 49 \$ 3,568 \$ 3,844 \$ \$ 1,492 \$ 1,137 \$ 686 574 \$ 2,178 \$ 1,711 \$ \$ 388 \$ 377 \$ \$ 325 \$ 255 \$ \$ 88 \$ 83 \$ 39 72 66 122 111 144 128 71 70 117 127 36 30 129 156 193 115 \$ 1,010 \$ 925 \$ \$ 3,901 \$ 3,268 \$

PER CWT. OF MILK

YOUR 2008 RESULTS

2008	2007	2006	PER HEAD	PER CWT. OF MILK
\$ 17.22 0.28	\$ 18.46 0.23	\$ 12.25 0.48		
\$ 17.50	\$ 18.69	\$ 12.73		
\$ 7.33 3.36	\$ 5.53 2.78	\$ 4.96 1.94		
\$ 10.69	\$ 8.31	\$ 6.90		
\$ 1.90	\$ 1.83	\$ 1.86		
\$ 1.60	\$ 1.24	\$ 1.05		
\$ 0.43 0.19 0.35 0.60 0.72 0.35 0.58 0.17 0.63 0.93	\$ 0.40 0.19 0.32 0.55 0.63 0.34 0.62 0.14 0.76 0.56	\$ 0.39 0.19 0.33 0.52 0.52 0.34 0.67 0.15 0.67 0.52		
\$ 4.95	\$ 4.51	\$ 4.30		
\$ 19.14	\$ 15.89	\$ 14.11		
\$ (1.64)	\$ 2.80	\$ (1.38)		

SUMMARY OF FINANCIAL STATISTICS

SOUTHERN CALIFORNIA

		December 31 2008	, December 3 ⁻ 2007	1, December 31, 2006
1.	Current Ratio	0.60 : 1	1.24 : 1	0.95 : 1
2.	Debt Per Cow	\$ 1,291	\$ 1,046	\$ 1,280
3.	Debt to Equity Ratio	1.98 : 1	1.03 : 1	1.86 : 1
4.	Return on Total Assets	-6.9%	12.7%	-7.5%

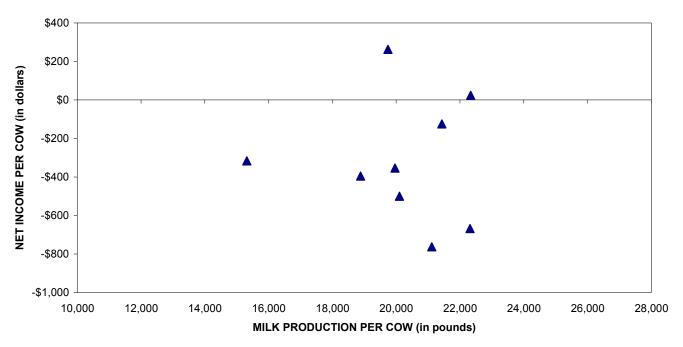
- 1. The current ratio represents current assets divided by current liabilities.
- 2. Debt per cow equals the total long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Debt to equity represents the total debt divided by the total equity.
- 4. The return on total assets represents the net income divided by the total assets, stated at cost.

SUMMARY OF DAIRY FARM STATISTICAL ANALYSIS

FOR THE YEARS ENDED
DECEMBER 31, 2008, 2007, AND 2006
SOUTHERN CALIFORNIA
(BASED ON AVERAGE AMOUNTS)

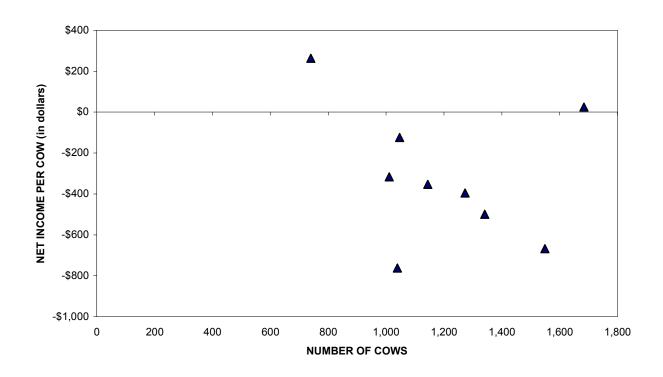
	2008			:	2007		2006		
PRODUCTION AND PRICE INFORMATION:									
Annual pounds of milk, per cow (including dry cows)		20,363			24,219			21,195	
Daily pounds of milk, per milking cow		66.1			66.4			68.4	
Butterfat test		3.45	%		3.52	%		3.57	%
Solids-non-fat test		8.71	%		8.67	%		8.69	%
Blend price per hundredweight	\$	17.22		\$	18.46		\$	12.25	
Milk receipts, per milking cow	\$	4,156		\$	4,471		\$	3,057	
HERD INFORMATION:									
Herd size - total		1,203			1,229			1,214	
Percent of dry cows		15.5	%		15.1	%		15.1	%
Herd turnover rate		35.7	%		30.3	%		35.3	%
Composition of herd: Purchased cows Self-raised cows		4 96	% %		9 91	% %		9 91	% %
Cost of purchased cows	\$	2,350		\$	2,014		\$	2,106	
Beef price received	\$	530		\$	638		\$	606	
FEED INFORMATION:									
Cost of feed as a percent of milk income: Grain		42.6	%		29.9	%		40.5	
Hay and other		19.5	%		15.1	%		15.9	%
Totals		62.1	%		45.0	%		56.4	%

PROFITABILITY BY MILK PRODUCTION PER COW Southern California

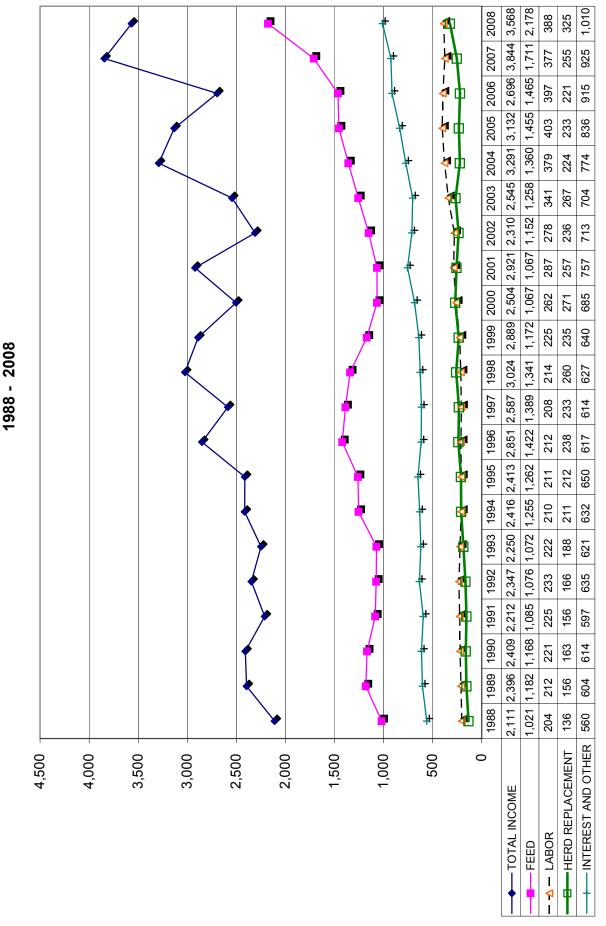


Milk production per cow is the actual pounds of milk produced for the year divided by the average total cows in the herd (milking and dry)

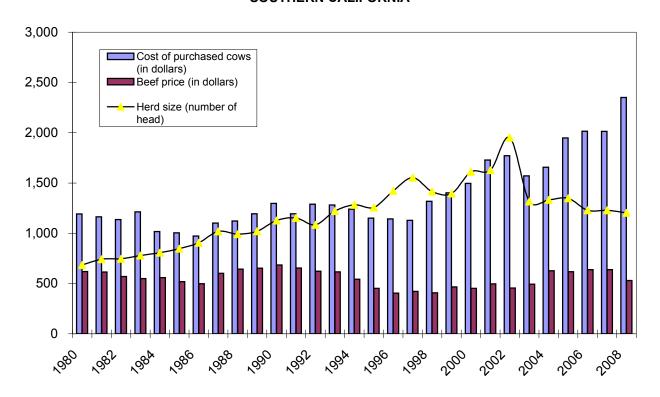
PROFITABILITY BY HERD SIZE Southern California



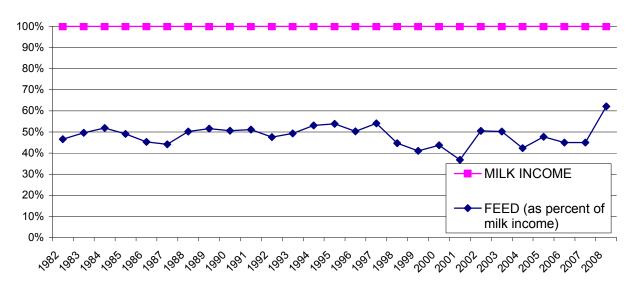
LONG-TERM TREND - ON A "PER HEAD" BASIS SOUTHERN CALIFORNIA INCOME AND OPERATING COSTS



LONG TERM TREND - COST OF PURCHASED COWS, BEEF PRICE, AND HERD SIZE SOUTHERN CALIFORNIA



FEED COST vs. MILK INCOME SOUTHERN CALIFORNIA



CONDENSED STATEMENT OF DAIRY FARM INCOME AND COSTS

FOR THE YEARS ENDED DECEMBER 31, 2008, 2007, AND 2006 SAN JOAQUIN VALLEY (BASED ON AVERAGE AMOUNTS)

PER HEAD

	PER HEAD						
		2008		2007		2006	
Income: Milk sales Calves and other	\$	3,677 32	\$	4,007 79	\$	2,437 78	
Total income	\$	3,709	\$	4,086	\$	2,515	
Cost of operations: Feed: Grain Hay and other	\$	1,492 558	\$	1,160 540	\$	971 362	
Total feed	\$	2,050	\$	1,700	\$	1,333	
Labor, (including fringe costs)	\$	337	\$	313	\$	305	
Herd replacement costs	\$	260	\$	225	\$	221	
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$	69 67 122 134 133 79 141 78 151 240	\$	68 47 98 136 133 71 111 76 173 188	\$	56 48 87 114 117 61 118 66 161 136	
Total other costs	\$	1,214	\$	1,101	\$	964	
Total cost of operations	\$	3,861	\$	3,339	\$	2,823	
Net income (loss)	\$	(152)	\$	747	\$	(308)	

PER CWT. OF MILK

YOUR 2008 RESULTS

	2008	2007	2006	PER HEAD	PER CWT. OF MILK
\$	16.84 0.14	\$ 18.48 0.35	\$ 11.82 0.38		
\$	16.98	\$ 18.83	\$ 12.20		
\$	6.83 2.55	\$ 5.35 2.49	\$ 4.71 1.76		
\$	9.38	\$ 7.84	\$ 6.47		
\$	1.54	\$ 1.44	\$ 1.48		
\$	1.19	\$ 1.04	\$ 1.07		
\$	0.31 0.30 0.56 0.61 0.61 0.36 0.64 0.35 0.69 1.09	\$ 0.31 0.21 0.45 0.63 0.62 0.33 0.51 0.35 0.80 0.82	\$ 0.27 0.23 0.43 0.56 0.57 0.30 0.57 0.32 0.78 0.65		
\$	5.52	\$ 5.03	\$ 4.68		
\$	17.63	\$ 15.35	\$ 13.70		
\$	(0.65)	\$ 3.48	\$ (1.50)		

SUMMARY OF FINANCIAL STATISTICS

SAN JOAQUIN VALLEY

		December 31, 2008	December 31, 2007	December 31, 2006
1.	Current Ratio	1.25 : 1	1.47 : 1	0.70 : 1
2.	Debt Per Cow	\$ 1,581	\$ 1,503	\$ 1,370
3.	Debt to Equity Ratio	1.30 : 1	1.00 : 1	1.81 : 1
4.	Return on Total Assets	-2.4%	11.4%	-5.2%

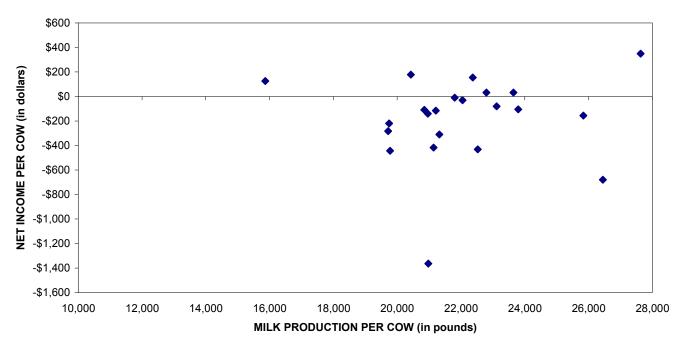
- 1. The current ratio represents current assets divided by current liabilities.
- 2. Debt per cow equals the total long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Debt to equity represents the total debt divided by the total equity.
- 4. The return on total assets represents the net income divided by the total assets, stated at cost.

SUMMARY OF DAIRY FARM STATISTICAL ANALYSIS

FOR THE YEARS ENDED DECEMBER 31, 2008, 2007, AND 2006 SAN JOAQUIN VALLEY (BASED ON AVERAGE AMOUNTS)

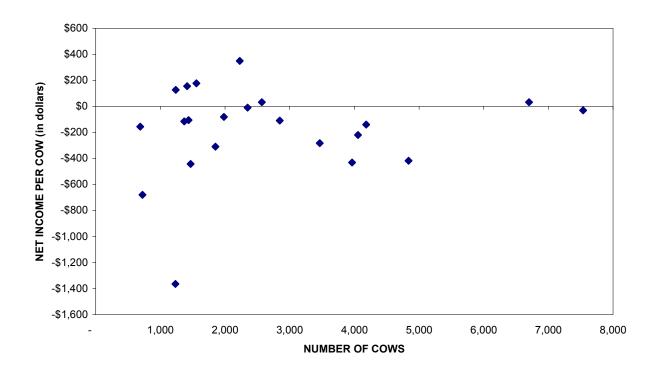
	2008			;	2007		2006		
PRODUCTION AND PRICE INFORMATION:									
Annual pounds of milk, per cow (including dry cows)		21,831			21,686			20,615	
Daily pounds of milk, per milking cow		70.5			69.0			67.1	
Butterfat test		3.61	%		3.58	%		3.86	%
Solids-non-fat test		8.76	%		8.80	%		8.79	%
Blend price per hundredweight	\$	16.84		\$	18.48		\$	11.82	
Milk receipts, per milking cow	\$	4,331		\$	4,655		\$	2,895	
HERD INFORMATION:									
Herd size - total		2,720			2,361			3,327	
Percent of dry cows		15.1	%		13.9	%		15.8	%
Herd turnover rate		36.1	%		31.2	%		35.0	%
Composition of herd: Purchased cows Self-raised cows		20 80			11 89			23 77	% %
Cost of purchased cows	\$	1,847		\$	2,088		\$	1,857	
Beef price received	\$	607		\$	624		\$	619	
FEED INFORMATION:									
Cost of feed as a percent of milk income: Grain Hay and other		40.6 15.1	% %		29.0 13.5			39.8 14.8	
Totals		55.7			42.5			54.6	
เบเลเอ		JJ.7	/0		42.0	/0		54.0	/0

PROFITABILITY BY MILK PRODUCTION PER COW San Joaquin

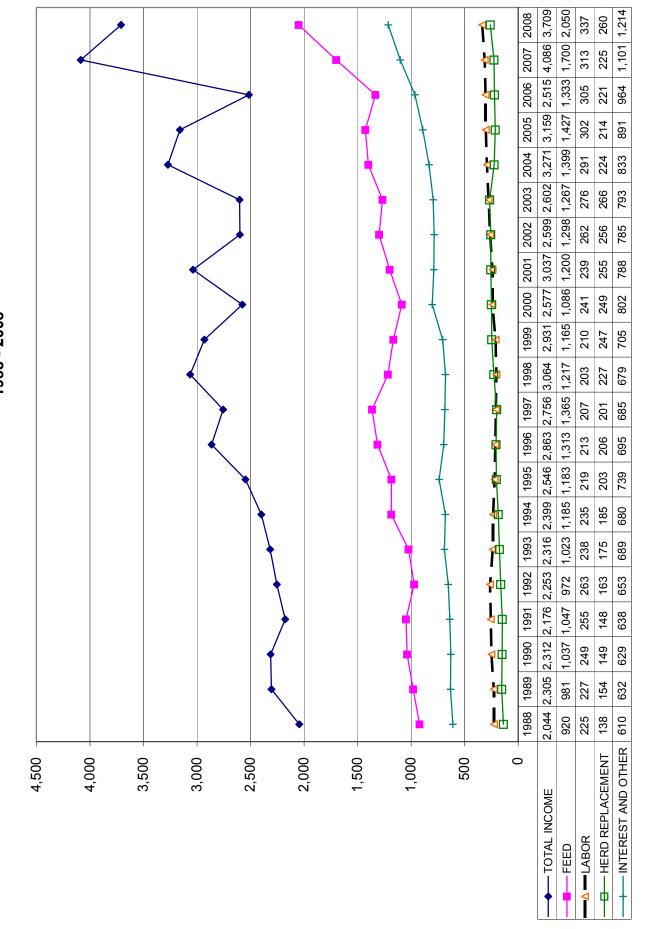


Milk production per cow is the actual pounds of milk produced for the year divided by the average total cows in the herd (milking and dry)

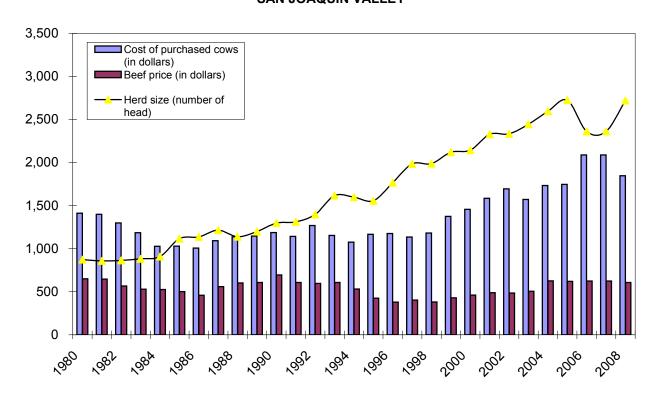
PROFITABILITY BY HERD SIZE San Joaquin



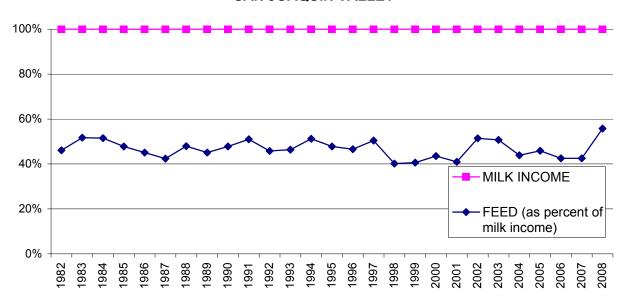
LONG-TERM TREND - ON A "PER HEAD" BASIS SAN JOAQUIN VALLEY INCOME AND OPERATING COSTS 1988 - 2008



LONG TERM TREND - COST OF PURCHASED COWS, BEEF PRICE, AND HERD SIZE SAN JOAQUIN VALLEY



FEED COST vs. MILK INCOME SAN JOAQUIN VALLEY



CONDENSED STATEMENT OF DAIRY FARM INCOME AND COSTS

FOR THE YEARS ENDED
DECEMBER 31, 2008, 2007, AND 2006
KERN COUNTY
(BASED ON AVERAGE AMOUNTS)

PER HEAD

				LIVIILAD		
	2008			2007		2006
Income:	ф.	2.400	ф.	2.075	œ.	0.070
Milk sales Calves and other	\$	3,496 28	\$	3,675 69	\$	2,376 58
Total income	\$	3,524	\$	3,744	\$	2,434
Cost of operations: Feed:						
Grain Hay and other	\$	1,411 703	\$	1,087 477	\$	932 404
Total feed	\$	2,114	\$	1,564	\$	1,336
Labor, (including fringe costs)	\$	276	\$	263	\$	267
Herd replacement costs	\$	251	\$	236	\$	235
Other costs:				0.0		=0
Milk hauling	\$	71 51	\$	66	\$	53
State and association charges Veterinary, breeding, testing, etc.		51 57		48 51		41 47
Supplies		102		99		90
Repairs and maintenance		102		103		95
Utilities		72		58		56
Occupancy costs		110		104		86
Depreciation - equipment		67		63		68
Interest		105		150		144
Miscellaneous		191		113		83
Total other costs	\$	928	\$	855	\$	763
Total cost of operations	\$	3,569	\$	2,918	\$	2,601
Net income (loss)	\$	(45)	\$	826	\$	(167)

PER CWT. OF MILK

YOUR 2008 RESULTS

	2008	2007	 2006	PER HEAD	PER CWT. OF MILK
\$	17.37 0.14	\$ 18.53 0.35	\$ 12.21 0.31		
\$	17.51	\$ 18.88	\$ 12.52		
\$	7.01 3.49	\$ 5.48 2.41	\$ 4.80 2.09		
\$	10.50	\$ 7.89	\$ 6.89		
\$	1.36	\$ 1.33	\$ 1.37		
 \$	1.25	\$ 1.19	\$ 1.21		
\$	0.35 0.25 0.29 0.50 0.51 0.36 0.55 0.34 0.52 0.93	\$ 0.33 0.24 0.26 0.50 0.52 0.29 0.53 0.32 0.76 0.56	\$ 0.27 0.21 0.25 0.46 0.49 0.29 0.45 0.35 0.74 0.41		
\$	4.60	\$ 4.31	\$ 3.92		
 \$	17.71	\$ 14.72	\$ 13.39		
\$	(0.20)	\$ 4.16	\$ (0.87)		

SUMMARY OF FINANCIAL STATISTICS

KERN COUNTY

		December 31, 2008	December 31, 2007	December 31, 2006
1.	Current Ratio	1.84 : 1	1.79 : 1	1.14 : 1
2.	Debt Per Cow	\$ 1,966	\$ 1,507	\$ 1,205
3.	Debt to Equity Ratio	1.01 : 1	0.87 : 1	0.91 : 1
4.	Return on Total Assets	-0.6%	10.6%	-2.3%

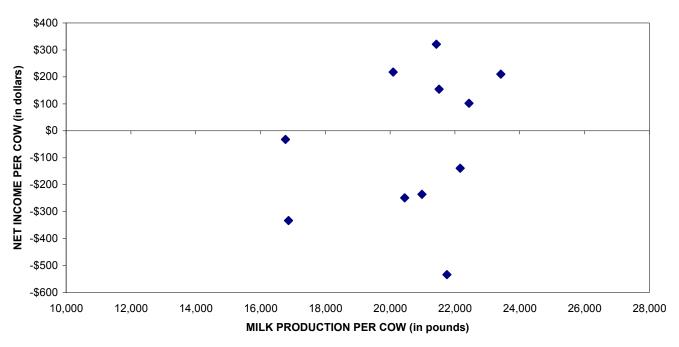
- 1. The current ratio represents current assets divided by current liabilities.
- 2. Debt per cow equals the total long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Debt to equity represents the total debt divided by the total equity.
- 4. The return on total assets represents the net income divided by the total assets, stated at cost.

SUMMARY OF DAIRY FARM STATISTICAL ANALYSIS

FOR THE YEARS ENDED
DECEMBER 31, 2008, 2007 AND 2006
KERN COUNTY
(BASED ON AVERAGE AMOUNTS)

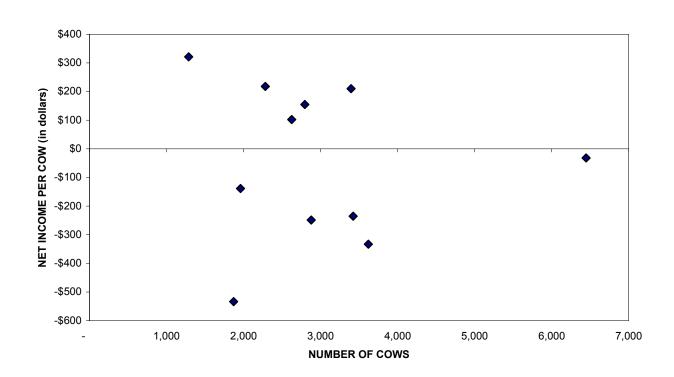
	2008			;	2007			2006		
PRODUCTION AND PRICE INFORMATION:										
Annual pounds of milk, per cow (including dry cows)		20,132			19,828			19,433		
Daily pounds of milk, per milking cow		67.2			65.8			65.0		
Butterfat test		3.69	%		3.71	%		3.90	%	
Solids-non-fat test		8.78	%		8.78	%		8.76	%	
Blend price per hundredweight	\$	17.37		\$	18.53		\$	12.21		
Milk receipts, per milking cow	\$	4,257		\$	4,451		\$	2,900		
HERD INFORMATION:										
Herd size - total		2,963			2,955			2,845		
Percent of dry cows		17.9	%		17.4	%		18.1	%	
Herd turnover rate		34.5	%		29.5	%		32.1	%	
Composition of herd: Purchased cows Self-raised cows		8 92	% %		10 90			15 85		
Cost of purchased cows	\$	-		\$	1,869		\$	1,922		
Beef price received	\$	536		\$	555		\$	559		
FEED INFORMATION:										
Cost of feed as a percent of milk income: Grain Hay and other		40.4 20.1			29.6 13.0			39.2 17.1	% %	
Totals		60.5	%		42.6	%		56.3	%	

PROFITABILITY BY MILK PRODUCTION PER COW Kern County

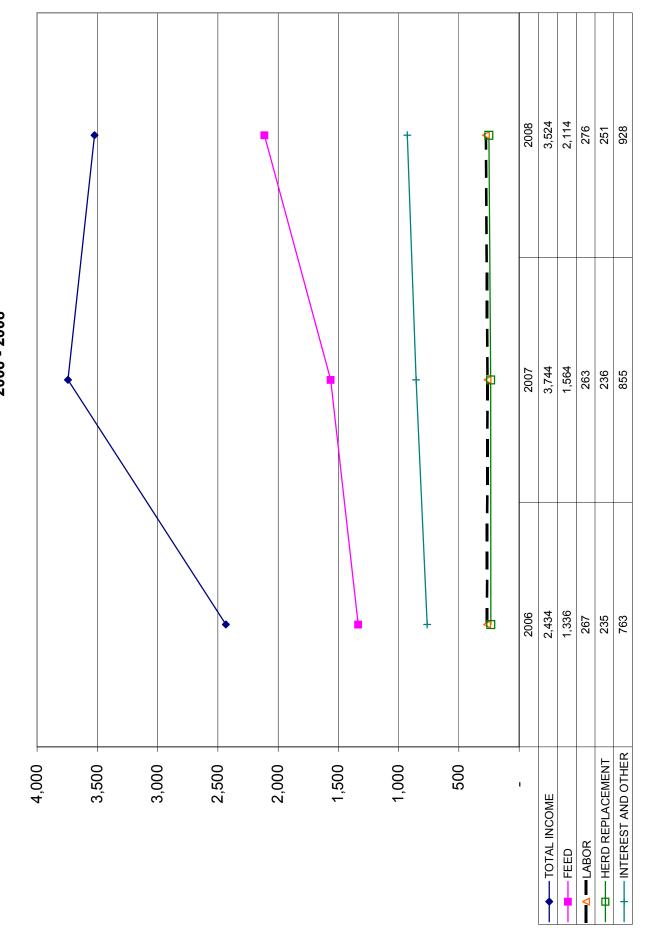


Milk production per cow is the actual pounds of milk produced for the year divided by the average total cows in the herd (milking and dry)

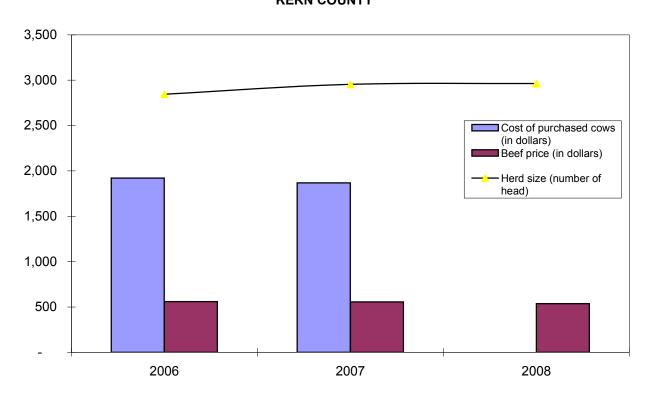
PROFITABILITY BY HERD SIZE Kern County



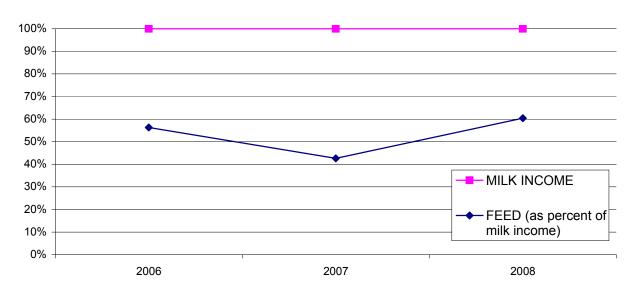
LONG-TERM TREND - ON A "PER HEAD" BASIS KERN COUNTY INCOME AND OPERATING COSTS 2006 - 2008



LONG TERM TREND - COST OF PURCHASED COWS, BEEF PRICE, AND HERD SIZE KERN COUNTY



FEED COST vs. MILK INCOME KERN COUNTY



CONDENSED STATEMENT OF DAIRY FARM INCOME AND COSTS

FOR THE YEARS ENDED DECEMBER 31, 2008, 2007, AND 2006 ARIZONA (BASED ON AVERAGE AMOUNTS)

PER HEAD

	ENTIERS						
	2008 2007					2006	
Income: Milk sales Calves and other	\$	3,702 63	\$	4,115 82	\$	2,643 83	
Total income	\$	3,765	\$	4,197	\$	2,726	
Cost of operations: Feed: Grain Hay and other	\$	1,289 564	\$	996 626	\$	802 482	
Total feed	\$	1,853	\$	1,622	\$	1,284	
Labor, (including fringe costs)	\$	322	\$	318	\$	282	
Herd replacement costs	\$	351	\$	368	\$	291	
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$	78 120 81 148 115 81 109 57 202 162	\$	116 90 75 142 95 75 122 44 277 159	\$	88 98 46 122 93 69 129 62 279 150	
Total other costs	\$	1,153	\$	1,195	\$	1,136	
Total cost of operations	\$	3,679	\$	3,503	\$	2,993	
Net income (loss)	\$	86	\$	694	\$	(267)	

PER CWT. OF MILK

YOUR 2008 RESULTS

2008	2007	2006	PER HEAD	PER CWT. OF MILK
\$ 18.11 0.30	\$ 19.87 0.40	\$ 12.92 0.40		
\$ 18.41	\$ 20.27	\$ 13.32		
\$ 6.31 2.76	\$ 4.82 3.03	\$ 3.92 2.36		
\$ 9.07	\$ 7.85	\$ 6.28		
\$ 1.59	\$ 1.54	\$ 1.39		
\$ 1.72	\$ 1.78	\$ 1.42		
\$ 0.38	\$ 0.56	\$ 0.43		
0.59 0.40	0.43 0.36	0.48 0.22		
0.72	0.69	0.60		
0.56	0.46	0.45		
0.40	0.36	0.34		
0.53	0.59	0.62		
0.28 0.98	0.22	0.30 1.38		
0.80	1.33 0.73	0.74		
\$ 5.64	\$ 5.73	\$ 5.56		
\$ 18.02	\$ 16.90	\$ 14.65		
\$ 0.39	\$ 3.37	\$ (1.33)		

SUMMARY OF FINANCIAL STATISTICS

ARIZONA

		December 31, 2008	December 31, 2007	December 31, 2006		
1.	Current Ratio	0.48 : 1	0.89 : 1	0.34 : 1		
2.	Debt Per Cow	\$ 2,476	\$ 1,468	\$ 1,828		
3.	Debt to Equity Ratio	2.44 : 1	2.13 : 1	3.49 : 1		
4.	Return on Total Assets	0.9%	11.9%	-4.2%		

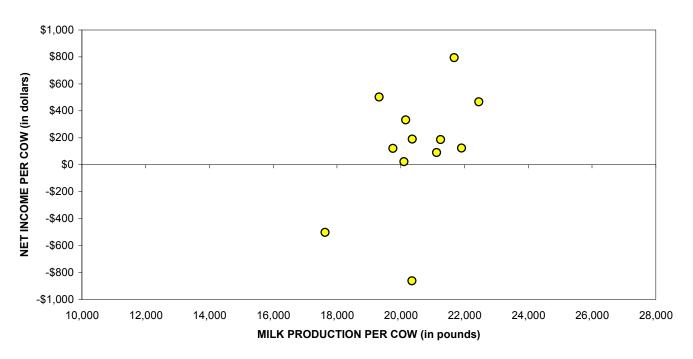
- 1. The current ratio represents current assets divided by current liabilities.
- 2. Debt per cow equals the total long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Debt to equity represents the total debt divided by the total equity.
- 4. The return on total assets represents the net income divided by the total assets, stated at cost.

SUMMARY OF DAIRY FARM STATISTICAL ANALYSIS

FOR THE YEARS ENDED DECEMBER 31, 2008, 2007, AND 2006 ARIZONA (BASED ON AVERAGE AMOUNTS)

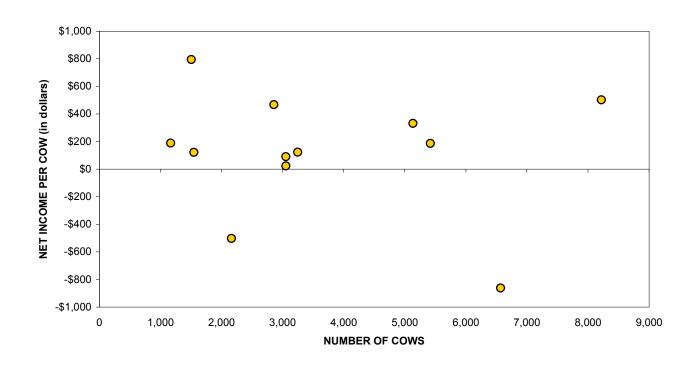
	2008			2007			2006		
PRODUCTION AND PRICE INFORMATION:									
Annual pounds of milk, per cow (including dry cows)		20,427		20,703			20,436		
Daily pounds of milk, per milking cow		65.3		72.4			65.9		
Butterfat test		3.44	%	3.51	%		3.52	%	
Blend price per hundredweight	\$	18.11		\$ 19.87		\$	12.92		
Milk receipts, per milking cow	\$	4,301		\$ 5,247		\$	3,112		
HERD INFORMATION:									
Herd size - total		3,662		3,302			3,656		
Percent of dry cows		14.3	%	21.7	%		15.1	%	
Herd turnover rate		32.7	%	35.7	%		34.7	%	
Composition of herd: Purchased cows Self-raised cows		35 65		53 47	% %		50 50	% %	
Cost of purchased cows	\$	2,187		\$ 1,916		\$	1,849		
Beef price received	\$	568		\$ 587		\$	570		
FEED INFORMATION:									
Cost of feed as a percent of milk income: Grain		34.8		24.3			30.3		
Hay and other		15.2	%	15.2	70		18.2	70	
Totals		50.0	%	39.5	%		48.5	%	

PROFITABILITY BY MILK PRODUCTION PER COW Arizona

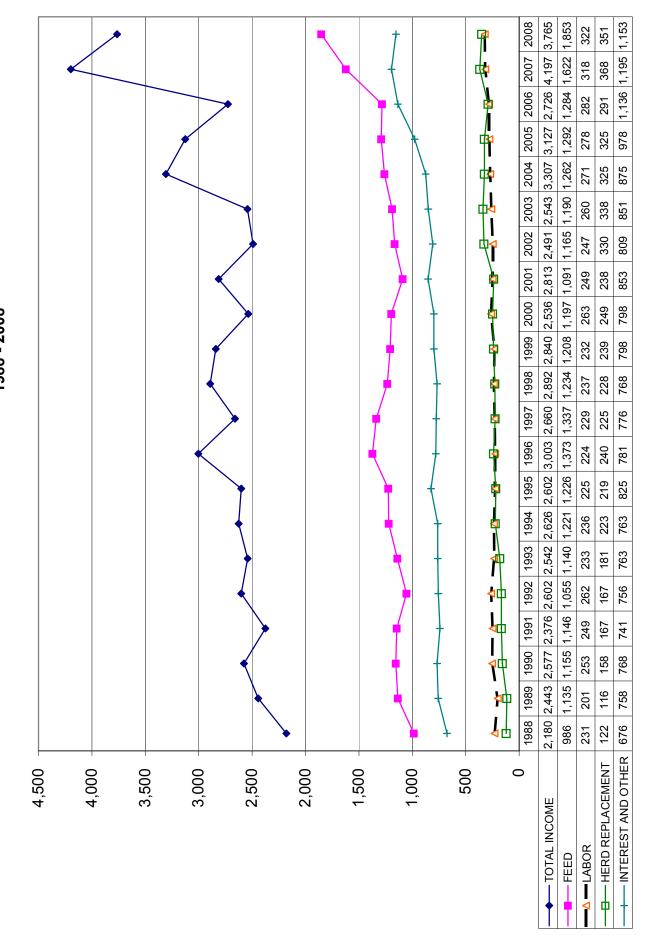


Milk production per cow is the actual pounds of milk produced for the year divided by the average total cows in the herd (milking and dry)

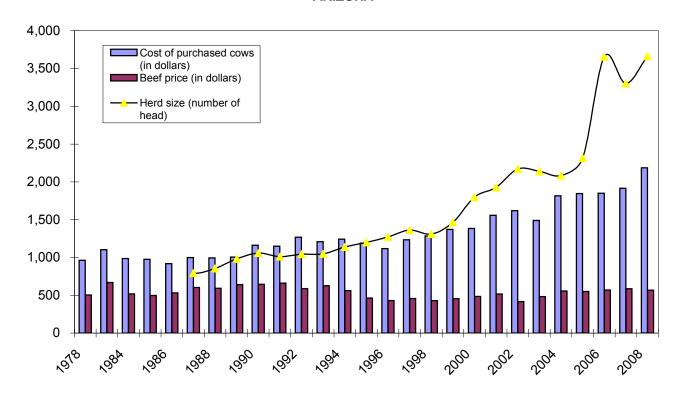
PROFITABILITY BY HERD SIZE Arizona



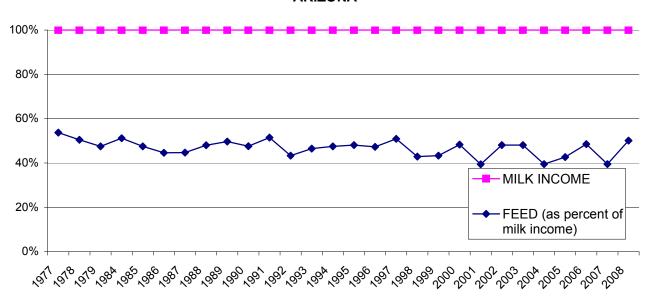
LONG-TERM TREND - ON A "PER HEAD" BASIS ARIZONA INCOME AND OPERATING COSTS 1988 - 2008



LONG TERM TREND - COST OF PURCHASED COWS, BEEF PRICE, AND HERD SIZE ARIZONA



FEED COST vs. MILK INCOME ARIZONA



CONDENSED STATEMENT OF DAIRY FARM INCOME AND COSTS

FOR THE YEARS ENDED DECEMBER 31, 2008, 2007, AND 2006 IDAHO (BASED ON AVERAGE AMOUNTS)

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	_		 		
		2008	2007	2006	
Income: Milk sales Calves and other	\$	4,046 42	\$ 4,073 53	\$ 2,771 79	
Total income	\$	4,088	\$ 4,126	\$ 2,850	
Cost of operations: Feed: Grain Hay and other	\$	1,310 720	\$ 1,090 573	\$ 899 494	
Total feed	\$	2,030	\$ 1,663	\$ 1,393	
Labor, (including fringe costs)	\$	366	\$ 349	\$ 328	
Herd replacement costs	\$	259	\$ 294	\$ 312	
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$	68 62 89 168 151 50 97 83 133 181	\$ 60 53 86 168 142 37 89 76 154 142	\$ 59 52 90 153 109 36 88 76 139	
Total other costs	\$	1,082	\$ 1,007	\$ 940	
Total cost of operations	\$	3,737	\$ 3,313	\$ 2,973	
Net income (loss)	\$	351	\$ 813	\$ (123)	

PER CWT. OF MILK

YOUR 2008 RESULTS

 2008	2007	2006	PER HEAD	PER CWT. OF MILK
\$ 18.15 0.18	\$ 18.07 0.43	\$ 12.15 0.35		
\$ 18.33	\$ 18.50	\$ 12.50		
\$ 5.87 3.22	\$ 4.84 2.53	\$ 3.94 2.17		
\$ 9.09	\$ 7.37	\$ 6.11		
\$ 1.65	\$ 1.55	\$ 1.43		
\$ 1.16	\$ 1.31	\$ 1.37		
\$ 0.31 0.28 0.39 0.75 0.67 0.23 0.44 0.37 0.60 0.81	\$ 0.27 0.23 0.38 0.75 0.63 0.16 0.39 0.34 0.68 0.63	\$ 0.26 0.23 0.39 0.67 0.48 0.16 0.38 0.33 0.61 0.60		
\$ 4.85	\$ 4.46	\$ 4.11		
\$ 16.75	\$ 14.69	\$ 13.02		
\$ 1.58	\$ 3.81	\$ (0.52)		

SUMMARY OF FINANCIAL STATISTICS

IDAHO

		December 31, 2008	December 31, 2007	December 31, 2006
1.	Current Ratio	1.45 : 1	1.94 : 1	1.14 : 1
2.	Debt Per Cow	\$ 1,792	\$ 1,399	\$ 1,372
3.	Debt to Equity Ratio	1.34 : 1	1.00 : 1	1.28 : 1
4.	Return on Total Assets	5.5%	14.4%	-3.6%

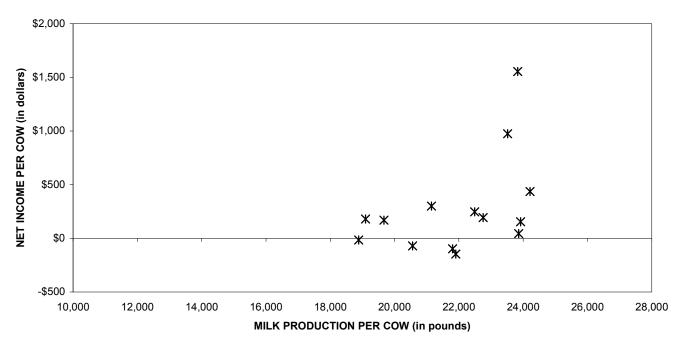
- 1. The current ratio represents current assets divided by current liabilities.
- 2. Debt per cow equals the total long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Debt to equity represents the total debt divided by the total equity.
- 4. The return on total assets represents the net income divided by the total assets, stated at cost.

SUMMARY OF DAIRY FARM STATISTICAL ANALYSIS

FOR THE YEARS ENDED
DECEMBER 31, 2008, 2007, AND 2006
IDAHO
(BASED ON AVERAGE AMOUNTS)

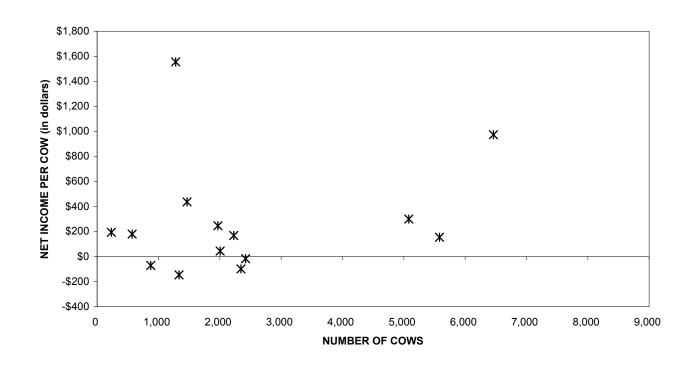
	2008			2007			2006		
PRODUCTION AND PRICE INFORMATION:									
Annual pounds of milk, per cow (including dry cows)		22,307			22,556		22,824		
Daily pounds of milk, per milking cow		70.2			76.5		72.1		
Butterfat test		3.14	%		3.13	%	3.59	%	
Blend price per hundredweight	\$	18.15		\$	18.07		\$ 12.15		
Milk receipts, per milking cow	\$	4,650		\$	5,042		\$ 3,196		
HERD INFORMATION:									
Herd size - total		2,419			2,754		2,887		
Percent of dry cows		13.0	%		19.2	%	13.3	%	
Herd turnover rate		33.9	%		31.9	%	32.2	%	
Composition of herd: Purchased cows Self-raised cows		12 88			15 85	% %	24 76	%	
Cost of purchased cows	\$	1,655		\$	1,358		\$ 1,409		
Beef price received	\$	587		\$	544		\$ 494		
FEED INFORMATION:									
Cost of feed as a percent of milk income: Grain		32.3	%		26.8	%	32.4	%	
Hay and other		17.7			14.0		17.8		
Totals		50.0	%		40.8	%	50.2	%	

PROFITABILITY BY MILK PRODUCTION PER COW Idaho

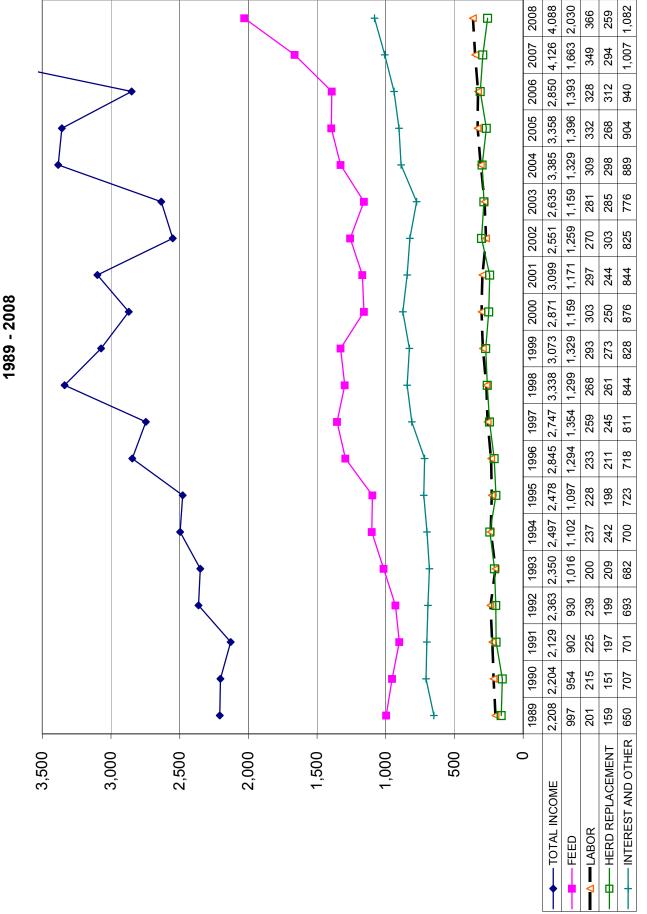


Milk production per cow is the actual pounds of milk produced for the year divided by the average total cows in the herd (milking and dry)

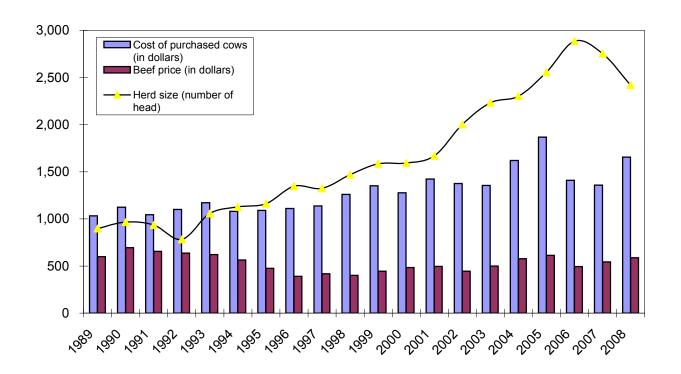
PROFITABILITY BY HERD SIZE Idaho

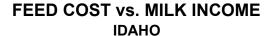


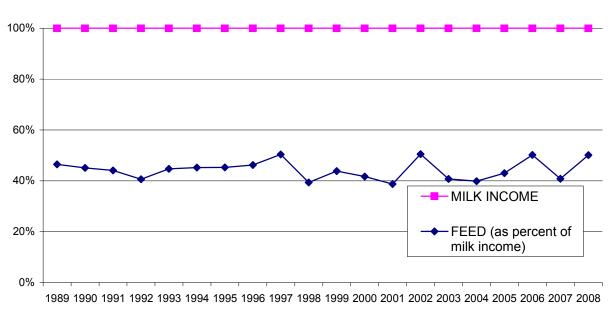
LONG-TERM TREND - ON A "PER HEAD" BASIS IDAHO INCOME AND OPERATING COSTS



LONG TERM TREND - COST OF PURCHASED COWS, BEEF PRICE, AND HERD SIZE IDAHO







CONDENSED STATEMENT OF DAIRY FARM INCOME AND COSTS

FOR THE YEARS ENDED
DECEMBER 31, 2008, 2007, AND 2006
NEW MEXICO
(BASED ON AVERAGE AMOUNTS)

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	_		 	
		2008	2007	2006
Income: Milk sales Calves and other	\$	3,526 57	\$ 3,574 114	\$ 2,351 129
Total income	\$	3,583	\$ 3,688	\$ 2,480
Cost of operations: Feed: Grain Hay and other	\$	1,330 482	\$ 1,040 411	\$ 861 373
Total feed	\$	1,812	\$ 1,451	\$ 1,234
Labor, (including fringe costs)	\$	310	\$ 314	\$ 301
Herd replacement costs	\$	236	\$ 229	\$ 232
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$	147 76 77 102 116 59 79 58 98 199	\$ 145 59 79 108 115 55 84 60 164 136	\$ 121 38 66 125 80 56 71 55 142 102
Total other costs	\$	1,011	\$ 1,005	\$ 856
Total cost of operations	\$	3,369	\$ 2,999	\$ 2,623
Net income (loss)	\$	214	\$ 689	\$ (143)

PER CWT. OF MILK

YOUR 2008 RESULTS PER CW

_						PER CWT.
	2008		2007		2006	PER HEAD OF MILK
\$	17.92 0.29	\$	18.62 0.60	\$	11.86 0.65	
\$	18.21	\$	19.22	\$	12.51	
\$	6.76 2.46	\$	5.42 2.15	\$	4.35 1.89	
\$	9.22	\$	7.57	\$	6.24	
\$	1.58	\$	1.63	\$	1.52	
\$	1.20	\$	1.19	\$	1.17	
		· ·		· ·		
\$	0.75 0.38 0.39 0.52 0.59 0.30 0.40 0.29 0.50 0.99	\$	0.75 0.31 0.41 0.56 0.60 0.28 0.43 0.31 0.85 0.70	\$	0.61 0.19 0.33 0.63 0.40 0.28 0.36 0.28 0.72 0.50	
\$	5.11	\$	5.20	\$	4.30	
\$	17.11	\$	15.59	\$	13.23	
\$	1.10	\$	3.63	\$	(0.72)	

SUMMARY OF FINANCIAL STATISTICS

NEW MEXICO

		De	December 31, 2008		ember 31, 2007	Dec	ember 31, 2006
1.	Current Ratio		1.22 : 1		1.06 : 1		0.81 : 1
2.	Debt Per Cow	\$	1,027	\$	880	\$	988
3.	Debt to Equity Ratio		1.08 : 1		1.03 : 1		1.33 : 1
4.	Return on Total Assets		4.0%		12.8%		-3.3%

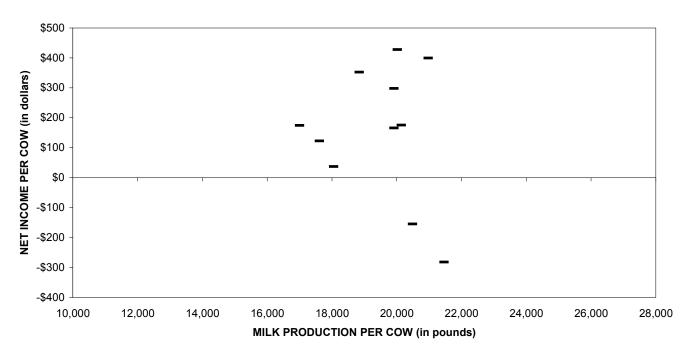
- 1. The current ratio represents current assets divided by current liabilities.
- 2. Debt per cow equals the total long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Debt to equity represents the total debt divided by the total equity.
- 4. The return on total assets represents the net income divided by the total assets, stated at cost.

SUMMARY OF DAIRY FARM STATISTICAL ANALYSIS

FOR THE YEARS ENDED
DECEMBER 31, 2008, 2007, AND 2006
NEW MEXICO
(BASED ON AVERAGE AMOUNTS)

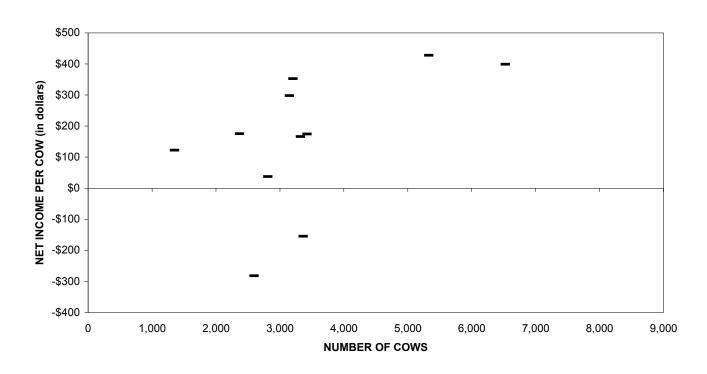
	2008			2007			2006		
PRODUCTION AND PRICE INFORMATION:									
Annual pounds of milk, per cow (including dry cows)		19,672		19,191			19,821		
Daily pounds of milk, per milking cow		66.0		64.5			67.2		
Butterfat test		3.51	%	3.21	%		3.51	%	
Blend price per hundredweight	\$	17.92		\$ 18.62		\$	11.86		
Milk receipts, per milking cow	\$	4,315		\$ 4,386		\$	2,908		
HERD INFORMATION:									
Herd size - total		3,369		3,044			3,290		
Percent of dry cows		18.3	%	18.5	%		19.1	%	
Herd turnover rate		33.5	%	31.4	%		33.9	%	
Composition of herd: Purchased cows Self-raised cows		26 74		16 84	% %			% %	
Cost of purchased cows	\$	1,603		\$ 2,050		\$	1,626		
Beef price received	\$	686		\$ 590		\$	565		
FEED INFORMATION:									
Cost of feed as a percent of milk income: Grain		37.7	%	29.1	%		36.6	%	
Hay and other		13.7		11.5			15.9		
Totals		51.4	%	40.6	%		52.5	%	

PROFITABILITY BY MILK PRODUCTION PER COW New Mexico

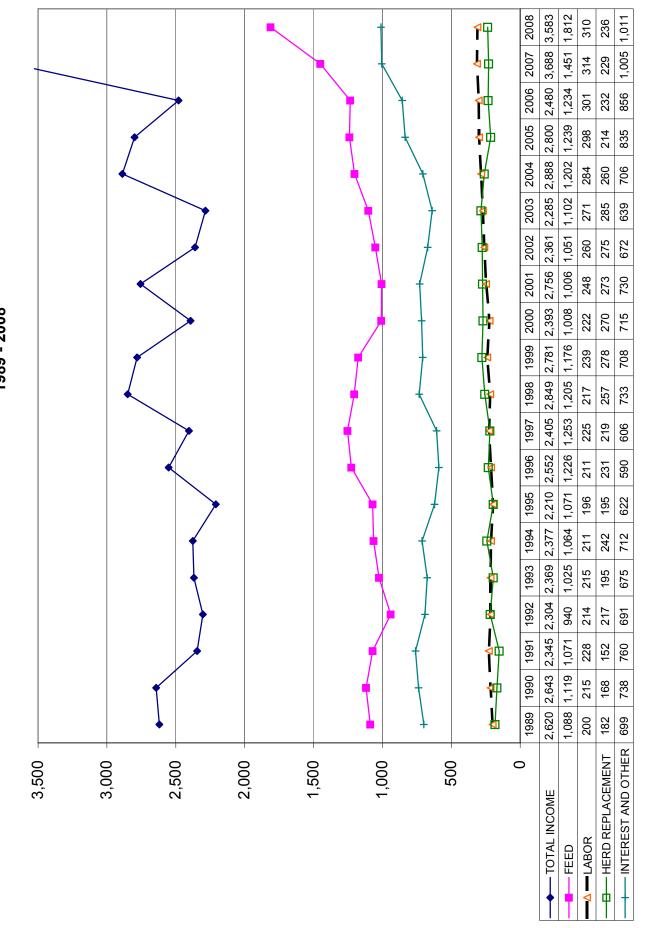


Milk production per cow is the actual pounds of milk produced for the year divided by the average total cows in the herd (milking and dry)

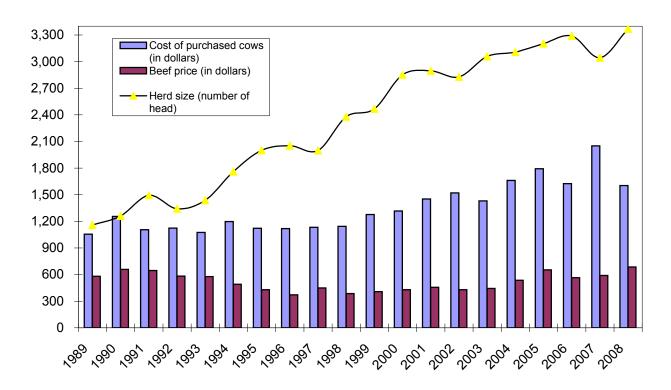
PROFITABILITY BY HERD SIZE New Mexico



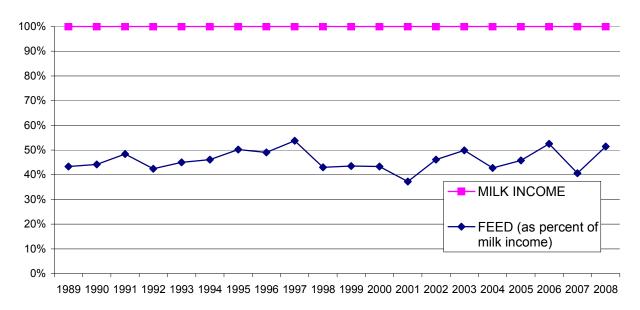
LONG-TERM TREND - ON A "PER HEAD" BASIS NEW MEXICO INCOME AND OPERATING COSTS 1989 - 2008



LONG TERM TREND - COST OF PURCHASED COWS, BEEF PRICE, AND HERD SIZE NEW MEXICO



FEED COST vs. MILK INCOME NEW MEXICO



CONDENSED STATEMENT OF DAIRY FARM INCOME AND COSTS

FOR THE YEARS ENDED
DECEMBER 31, 2008, 2007 AND 2006
PANHANDLE
(BASED ON AVERAGE AMOUNTS)

PER HEAD

	FERTILAD					
		2008		2007		2006
Income: Milk sales Calves and other	\$	3,522 18	\$	3,429 48	\$	2,370 92
Total income	\$	3,540	\$	3,477	\$	2,462
Cost of operations: Feed: Grain Hay and other	\$	1,150 493	\$	862 423	\$	702 393
Total feed	\$	1,643	\$	1,285	\$	1,095
Labor, (including fringe costs)	\$	327	\$	284	\$	265
Herd replacement costs	\$	315	\$	306	\$	304
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$	141 59 78 127 88 49 123 62 157	\$	154 56 71 125 82 41 112 62 208 149	\$	148 56 64 114 73 54 90 57 197 128
Total other costs	\$	1,045	\$	1,060	\$	981
Total cost of operations	\$	3,330	\$	2,935	\$	2,645
Net income (loss)	\$	210	\$	542	\$	(183)

PER CWT. OF MILK

YOUR 2008 RESULTS

	PERC	WI. OF WIL	<u>-N</u>		RESU	
2008		2007		2006	PER HEAD	PER CWT. OF MILK
\$ 19.11 0.09	\$	20.01 0.27	\$	12.63 0.49		
\$ 19.20	\$	20.28	\$	13.12		
\$ 6.24 2.67	\$	5.03 2.47	\$	3.74 2.10		
\$ 8.91	\$	7.50	\$	5.84		
\$ 1.77	\$	1.66	\$	1.41		
\$ 1.71	\$	1.79	\$	1.62		
\$ 0.77 0.32 0.41 0.69 0.48 0.27 0.66 0.34 0.85 0.90	\$	0.90 0.33 0.40 0.72 0.48 0.24 0.66 0.36 1.22 0.87	\$	0.79 0.30 0.34 0.61 0.39 0.29 0.48 0.30 1.05 0.69		
\$ 5.69	\$	6.18	\$	5.24		
\$ 18.08	\$	17.13	\$	14.11		
\$ 1.12	\$	3.15	\$	(0.99)		

SUMMARY OF FINANCIAL STATISTICS

PANHANDLE

		December 31, 2008	December 31, 2007	December 31, 2006
1.	Current Ratio	0.83 : 1	1.05 : 1	0.77 : 1
2.	Debt Per Cow	\$ 1,930	\$ 1,842	\$ 1,615
3.	Debt to Equity Ratio	2.13 : 1	1.92 : 1	2.25 : 1
4.	Return on Total Assets	3.3%	9.7%	-3.7%

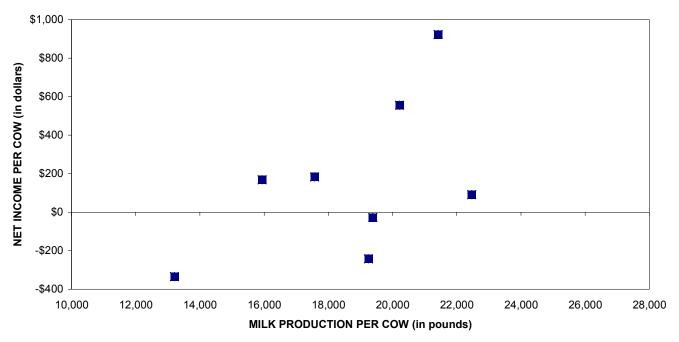
- 1. The current ratio represents current assets divided by current liabilities.
- 2. Debt per cow equals the total long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Debt to equity represents the total debt divided by the total equity.
- 4. The return on total assets represents the net income divided by the total assets, stated at cost.

SUMMARY OF DAIRY FARM STATISTICAL ANALYSIS

FOR THE YEARS ENDED
DECEMBER 31, 2008, 2007 AND 2006
PANHANDLE
(BASED ON AVERAGE AMOUNTS)

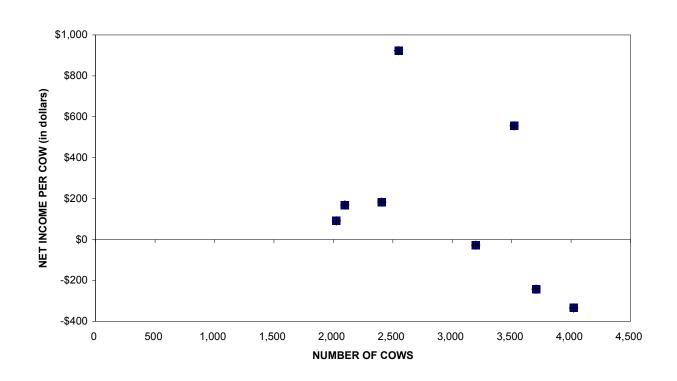
	2008		2007		2006		
PRODUCTION AND PRICE INFORMATION:							
Annual pounds of milk, per cow (including dry cows)	18,426		17,140		18,757		
Daily pounds of milk, per milking cow		59.9		58.6		61.5	
Butterfat test		3.83	%	3.82	%	3.67	%
Blend price per hundredweight	\$	19.11		\$ 20.01		\$ 12.63	
Milk receipts, per milking cow	\$	4,178		\$ 4,282		\$ 2,837	
HERD INFORMATION:							
Herd size - total		2,940		2,573		2,268	
Percent of dry cows		15.7	%	19.9	%	16.5	%
Herd turnover rate		23.6	%	27.1	%	29.1	%
Composition of herd: Purchased cows Self-raised cows		42 58		48 52		50 50	% %
Cost of purchased cows	\$	1,825		\$ 1,770		\$ 1,687	
Beef price received	\$	549		\$ 544		\$ 514	
FEED INFORMATION:							
Cost of feed as a percent of milk income: Grain Hay and other		32.7 14.0		25.1 12.3		29.6 16.6	
Totals		46.7		37.4		46.2	

PROFITABILITY BY MILK PRODUCTION PER COW Panhandle

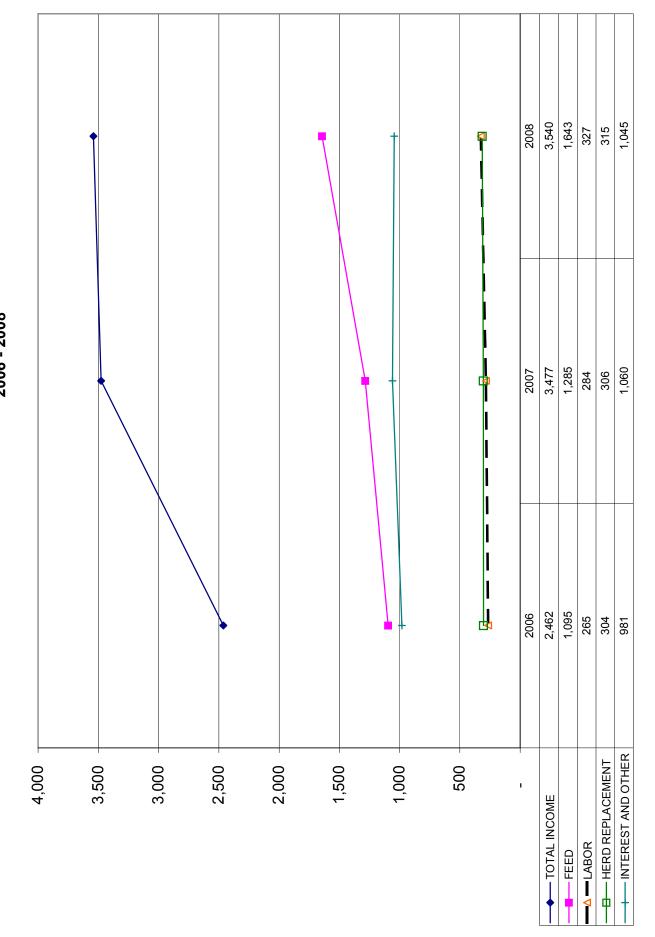


Milk production per cow is the actual pounds of milk produced for the year divided by the average total cows in the herd (milking and dry)

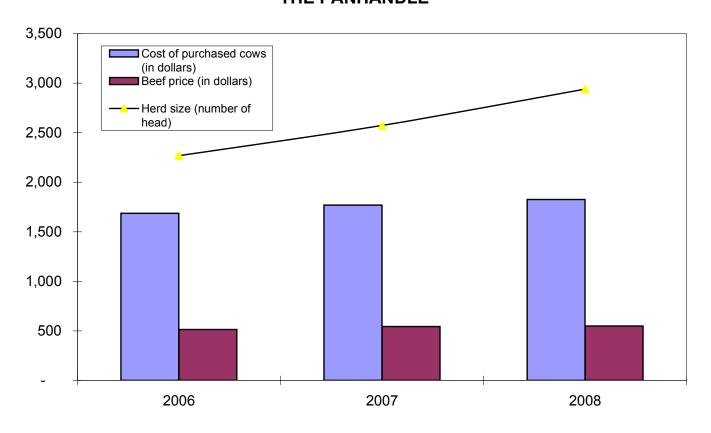
PROFITABILITY BY HERD SIZE Panhandle



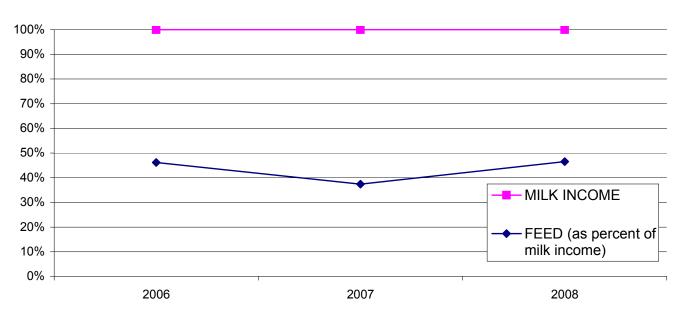
LONG-TERM TREND - ON A "PER HEAD" BASIS PANHANDLE INCOME AND OPERATING COSTS 2006 - 2008



LONG TERM TREND - COST OF PURCHASED COWS, BEEF PRICE, AND HERD SIZE THE PANHANDLE



FEED COST vs. MILK INCOME THE PANHANDLE



EXPLANATION OF INCOME AND COST FACTORS					
Basis of presentation	Information is included both on a "per head" basis and a "per hundredweight of milk" basis. The "per head" statistics are based on the total average number of milking and dry cows in a herd for the period. The Panhandle region includes the triangle from Clovis, New Mexico to Amarillo to Lubbock, Texas.				
Milk sales	Includes milk income, quality and production bonuses, patronage dividends, USDA program payments, and milk futures.				
Calves and other income	This is primarily composed of the sale of calves, heifers, other livestock and equipment, and miscellaneous other income.				
Feed	Grain includes all minerals and BST expense.				
Labor	Includes wages and fringe costs such as payroll taxes, workers' compensation insurance, medical insurance, union benefits, etc. Compensation to owner-employees or partners is not included.				
Herd replacement cost	Represents the difference between the actual price paid for purchased cows (or estimated cost of self-raised cows) at the time the cows were added to the milking herd less the sales price received for cows disposed of. This difference is amortized over the productive life of the cows.				
Occupancy cost	Includes property taxes and depreciation of buildings on owner occupied facilities, rent paid and depreciation of improvements on leased facilities. It does not include interest paid on real property.				
Miscellaneous cost	Includes auto, truck and fuel expenses, insurance, professional fees, quality penalties and other dairy expenses not specifically classified in another category.				
Net income	Is stated before a provision for income taxes or a return on the dairy owner's investment.				

OUR FIRM AND THE DAIRY INDUSTRY

Moore Stephens Wurth Frazer and Torbet, LLP has been associated with the dairy industry since the early 1950's. At that time, many immigrants from Europe were arriving in California's "Dairy Valley" and establishing their farming operations. These early dairies averaged 50 cows and the families provided most of the labor.

Moore Stephens Wurth Frazer and Torbet, LLP's partners, situated in "Dairy Valley", were instrumental in the creation of federal and state laws to help dairymen. We have consistently supported pro-agricultural organizations in their efforts to help shape policy and better the living and working environments for dairy families.

As development expanded in the dairy farming area, our firm helped many dairies relocate throughout California and other Western states. Many families we are servicing now have their third generation stepping into the operation's management. We have grown with these families into their multiple operations, often totaling 10,000 cows or more. Today, Moore Stephens Wurth Frazer and Torbet, LLP has clients in California, Arizona, Texas, New Mexico, Colorado, Idaho, Nevada, Oregon, Washington, Nebraska, Kansas, Wisconsin, Iowa, and South Dakota. Also, we actively consult with many dairies throughout the United States.

As we look to the future, the trend towards more efficiently operated dairies will continue. Along with this trend, the dairy industry is facing continued challenges in its expansion and relocation activities including the ability to construct new dairies. The dairy industry brings many jobs to an area and allows associated businesses to grow and flourish. This creates further conflict between the local communities and the environmentalists.

The environmental issues are extremely important and the dairies need to monitor and control the impact on the surrounding community including air quality, water quality and odor issues. The regulatory controls and enforcement will continue to impact the dairies in the future.

Dairy producers face volatility in many facets of their business. Milk pricing and feed market updates can be monitored daily by producers via the CME website boards. Making the correct market decision with respect to milk and feed pricing are crucial to the successful operations of any facility. These decisions to contract any pricing of commodities often carry substantial risk/reward to the producers operation. Sometimes making no decision to lock pricing in, could turn out to be the correct one as milk and commodity prices change dramatically.

While 2008 started out as a decent year economically, increased feed and input costs, coupled with declining milk prices, had a dramatic impact on the bottom line for the year.

As we are well into 2009, this year is turning out to be one of the worst years economically for the dairy industry in recent history. As milk prices are close to support levels, input costs continue to exceed income levels creating financial hardship on all producers. This trend may unfortunately continue until milk supply and demand become more adequately aligned with one another, along with increased sales from exports, and decreased feed costs.

All of these factors culminate in a substantial amount of capital required to maintain a dairy farm and will put increasing pressure on dairy operators to make critical financial decisions. Moore Stephens Wurth Frazer and Torbet, LLP will be instrumental in providing the assistance needed to make these decisions.

We are proud of our dairy clients' social, political and charitable contributions to their communities.

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